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KIBABII UNIVERSITY



UNIVERSITY EXAMINATIONS

2021/2022 ACADEMIC YEAR FOURTH YEAR SECOND SEMESTER MAIN EXAMINATION

FOR THE DEGREE OF BACHELOR OF COMMERCE

COURSE CODE: BCP 421

COURSE TITLE: SUPPLY CHAIN PERFORMANCE

MEASUREMENT

DATE: 27/05/2022

TIME:9.00AM - 11.00AM

INSTRUCTION TO CANDIDATES

- 1) The paper contains FIVE questions
- 2) Attempt THREE questions
- 3) Question ONE is Compulsory

TIME: 2 Hours

KIBU observes ZERO tolerance to examination cheating

QUESTION ONE

You were recently appointed the procurement manager of Ombwede Company limited, producers of kitchen stools. From your experience as astute Procurement Manager;

- a) Use Carter's 7 model and explain its use in measuring suppliers in the supply chain (14 marks)
- b) Briefly explain 9 procurement performance measurement process (9 marks)
- c) Explain 5 activity areas in an organization where the contribution of procurement function could be measured (5 marks)
- d) What is meant by;
 - i)Benchmarking
 - ii)Supplier performance

(2 marks)

QUESTION TWO

- a) Describe how a supplier's performance might affect an organization's product quality. Use examples to support your answer. (10 marks)
- b) Describe the methods of identifying the training needs of a buyer

(10 marks)

QUESTION THREE

- a) The benefits of Information Communication Technology permeate across every business function. Practically, discuss FIVE impacts of ICT on procurement and supply performance function (10 marks)
- b) Explain the following terminologies
 - i) Supplier development
 - ii) Vendor rating
 - iii) Supplier selection

(10 marks)

QUESTION FOUR

Critically explain how the measurement of performance within the procurement and supply department can contribute to the achievement of the following to the organization;

a) Increasing profits

(10 marks)

b) Delivering higher quality products

(10 marks)

QUESTION FIVE

- a) The principle of continuous improvement is common to many businesses since its a culture of developing and improving processes and products over time. Using practical examples, explain 5 strategies used by purchasing department to ensure continuous improvement in the (10 marks)
- b) Explain the difference between measuring supplier performance and appraisal (10 marks)