

KIBABII UNIVERSITY



UNIVERSITY EXAMINATIONS 2020/2021 ACADEMIC YEAR THIRD YEAR FIRST SEMESTER

MAIN EXAMINATION

FOR THE DEGREE OF BACHELOR OF BUSINESS MANAGEMENT

COURSE CODE: BCO 325

COURSE TITLE: PROJECT MANAGEMENT

DATE: 18/5/2021

TIME: 9.00AM-11.00AM

INSTRUCTION TO CANDIDATES

- 1) The paper contains **FIVE** questions
- 2) Attempt **THREE** questions
- 3) Question **ONE** is Compulsory

TIME: 2 Hours

KIBU observes ZERO tolerance to examination cheating

QUESTION ONE (30 MARKS)

- a) Kibabii University has tasked you to guide Business administration and management club students on process of conducting research. Herebelow, is the nature of activities required and the expected completion time.

Activity	Completion time in Weeks
1. Identification of area of study	2
2. Develop problem statement	6
3. Data Organization	2
4. Mobilizing research funds	8
5. Writing proposal	3
6. Report writing	4
7. Pilot study	2
8. Analysis and interpretation	4
9. Data Collection	6
10. Typing and Editing	3
11. Submission of project	2

Required.

- i. Prepare a precedence relationships (4 MKS)
 - ii. Draw a network diagram. (10 MKS)
 - iii. Calculate the minimum overall project completion time (4MKS)
 - iv. Calculate the total number of paths and duration (4MKS)
 - v. Identify the critical path (4 MKS)
- b. Discuss four objectives achieved by organizations through tendering process.(4MKS)

QUESTION TWO (20 MARKS)

It's important that all projects conduct project evaluation to provide information to all project stakeholders.

- a) Discuss at least five challenges faced by internal and external project evaluators (10 MKS)

- b) Identify and explain five characteristics of projects. (10MKS)

QUESTION THREE (20 MARKS)

Project management is very vital for successful execution of projects. It enables organizations to execute projects effectively and efficiently.

- a) Discuss the components of project management. (10 MKS)
- b) Discuss five main challenges project managers face during project implementation.(10MKS)

QUESTION FOUR (20 MARKS)

It's advisable that before project implementation, a feasibility study is conducted. The information gathered from the exercise is beneficial to all stakeholders.

- a) Outline five factors you may need to bear in mind as you plan to conduct a project feasibility study (10MKS)
- b) Discuss five main benefits of conducting a feasibility study. (10 MKS)

QUESTION FIVE (20 MARKS)

Project monitoring is one of the significant processes that have to be put in place by project managers for effective and efficient management of projects.

- a) Elaborate on the importance of project monitoring in project implementation. (10MKS)
- b) Identify five main differences between project monitoring and project evaluation 10 (MKS)