



*(Knowledge for Development)*

**KIBABII UNIVERSITY**

**UNIVERSITY EXAMINATIONS  
2017/2018 ACADEMIC YEAR**

**FOURTH YEAR 1<sup>ST</sup> SEMESTER  
SUPPLEMENTARY/SPECIAL EXAMINATION**

**FOR THE DEGREE OF BACHELOR OF SCIENCE IN AGRICULTURAL  
ECONOMICS & RESOURCE MANAGEMENT**

**COURSE CODE: IAE 480**

**COURSE TITLE: PROJECT PLANNING AND MANAGEMENT**

**DATE: 2<sup>ND</sup> OCTOBER 2018**

**TIME: 3 – 5 PM**

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**INSTRUCTIONS TO CANDIDATES**

Answer Question ONE and any other two (2) Questions.

TIME: 2 Hours

### Question 1

- a) Write explanatory notes on the following
- i. Externality (3mks)
  - ii. Time value of money (3mks)
  - iii. Critical path analysis (4mks)
- b) Explain techniques used in valuing benefits (5mks)
- c) Describe major causes of agricultural project failures (5mks)
- d) Many projects are aimed at change in agriculture and can be seen in relation to development. Explain various categories of development projects (10mks)

### Question 2

Mumias sugar Company has explored two mutually exclusive projects to invest in. You have been appointed as a project planning and appraisal officer of the project. Both projects would have an initial cost outlay of Sh. 1,000,000. The projects expected cash flows are as follows:

Year		0	1	2	3	4	5	6
Cash flows	<b>Project 1</b>	-10	1.2	3.0	5.0	5.4	6.0	1.1
(in million Kes)	<b>Project 2</b>	-10	2.89	4.11	3.0	2.0	5.8	0.5

Required:

- a) Assuming a discounting rate of 10%, which project would be chosen using the discounted payback period method? (16mks)
- b) Briefly explain the advantages of discounted payback period method (4mks)

### Question 3

Before any project is undertaken there are important facets of project analysis. Explain these facets. (20mks)

#### Question 4

Assume that a project costs Sh. 600,000 now and is expected to produce year-end cash flows of Sh. 100,000, Sh. 140,000, Sh. 250,000, Sh. 400,000 and Sh.500,000 in years 1 through 5.

- a) Assuming that the appropriate discount rate is 10%, calculate the Net Present Value of the project. (15mks)
- b) What are the differences between net present value method (NPV) and internal rate of return (IRR) method for comparison of project? (5mks)